

APPENDIX 5



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South & East Lincolnshire Councils Partnership

Partnership Alignment and Delivery Plan 2024/25

Golden Thread



Partnership's Sub-regional Strategy priorities



Our Partnership's Sub-regional Strategy can be viewed at
www.selcp.co.uk/SRS



Purpose of this Plan and tracking



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The Partnership needs to agree a programme of work annually for the following key reasons:

- To provide direction for Members and Officers;
- To deliver on the agreed Partnership priorities, both financial and non-financial; and
- To help direct and manage resources effectively and efficiently across the Partnership.

Note:
 The Alignment and Delivery Plan sets out projects that Members support the principle of progressing. Some projects will require further decision making as they come forward.
 Whilst projects are allocated to a specific Directorate in this plan, many projects involve cross-Directorate working to facilitate their delivery.

Action Status	
Completed	C
Not started	NS
On plan	
Off plan but mitigation in place to get back on plan	
Off plan and no mitigation	

Strategic Partnership deliverables 24/25 (1 of 3)

Project title	Purpose	Project type	Strategic Priority	Delivery by date	Directorate	Assistant Director	Tracking
Secure new funding arrangement for Internal Drainage Boards	Lead the Local Government Association Special Interest Group work to secure a new funding arrangement for Drainage Boards that removes the financial pressure from Councils.	Policy Review	Efficient and Effective	Q4	Corporate Development	Corporate	
Align key elements of Council constitutions	To align key areas of the constitution across the Partnership to bring consistency to decision making processes in line with Peer Review and scrutiny recommendation.	Policy Review	Efficient and Effective	Q4	Corporate Development	Governance	
Implement Terms and Conditions alignment and shared Officer Pay arrangement	To align, as far as possible, officer Terms and Conditions of employment; and create a pay structure for officers shared across 2 and 3 Councils.	People	Efficient and Effective	Q4	Corporate Development	Corporate	
Implement a PSPS transformation programme	Agree a transformation programme with PSPS that supports the transformation of PSPS services and drives cost efficiencies for the Councils and service improvements for customers.	Partnership	Efficient and Effective	Q2	Corporate Development	Corporate	
Develop a Sub-regional Leisure and Culture Offer	Develop an opportunity for an external Leisure & Culture service across the sub-region for the three Councils consideration.	Partnership	Efficient and Effective	Q3	Communities	Leisure and Culture	
Sub-regional Neighbourhoods Service	Develop proposals for future service delivery models across the sub-region, incorporating waste and street scene services (including policy alignment).	Partnership	Efficient and Effective	Q3	Communities	Neighbourhoods	
Economic Strategy	Bring forward actions identified within the approved Strategy for 24/25, working closely with key strategic partners, such as Lincolnshire County Council.	Partnership	Growth and Prosperity	Q4	Growth	Economic Growth	
Housing Stock Conditions Survey	To undertake the survey.	People	Safer Communities	Q3	Communities	Wellbeing and Community Leadership	

Strategic Partnership deliverables 24/25 (2 of 3)

Project title	Purpose	Project type	Strategic Priority	Delivery by date	Directorate	Assistant Director	Tracking
Investment in utilities	Lobby external bodies for investment to meet the power, water and digital utility needs of the sub-region; and develop a strategy to address challenges/opportunities.	Partnership	Growth and Prosperity	Q4	Growth	Planning and Strategic Infrastructure	
EV charging	Develop an EV charging framework for the sub-region and engage with the private sector to maximise delivery of EV charging infrastructure.	Policy / Partnership	Growth and Prosperity	Q4	Growth	Strategic Growth and Development	
Inclusive Growth	Develop a strategy to support skills and continued delivery of skills initiatives that respond to the needs of the sub-region.	Partnership	Growth and Prosperity	Q4	Growth	Economic Growth	
Long Term Plan for Towns Programme	With partners, develop and commence delivery of plans to maximise the use of the £20m(each) awarded to Boston, Skegness and Spalding over the next 10 years.	Partnership	Growth and Prosperity	Q2	Growth		
UK Shared Prosperity Fund and Rural England Prosperity Fund	Deliver the 24/25 programme, including the People and Skills strand.	People	Growth and Prosperity	Q3	Growth	Strategic Growth and Development	
National Portfolio Organisation and Cultural Development Fund	Ongoing delivery of both programmes of work focused on arts, cultural and heritage.	Partnership	Growth and Prosperity	Q4	Growth	Economic Growth	
Cultural-led economic interventions	Deliver a targeted programme of placed-based and cultural-led interventions within the sub-region.	Partnership	Growth and Prosperity	Q4	Growth	Economic Growth	
Private Sector Housing Strategy	To compete to Strategy.	People	Safer Communities	Q3	Communities	Wellbeing and Community Leadership	



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Strategic Partnership deliverables 24/25 (3 of 3)

Project title	Purpose	Project type	Strategic Priority	Delivery by date	Directorate	Assistant Director	Tracking
Investment in Transport Network	Lobby external bodies to build the case for investment in road, rail, port and public transport infrastructure.	Partnership	Growth and Prosperity	Q4	Growth	Strategic Growth and Development	
Government funding confidence	Maintain confidence with Government and other partners through the effective delivery of the existing funding streams (Town Deal, LUF, CDF etc); ensuring compliance with all funding administration requirements and monitoring.	Partnership	Growth and Prosperity	Q4	Growth	Economic Growth	
Housing delivery	Maintain support for housing delivery across the sub-region and explore new delivery models and partners, as well as direct delivery.	Policy Review	Growth and Prosperity	Q3	Growth	Planning and Strategic Infrastructure	
Tourism delivery	Support and enhance the tourism offer across the sub-region, including through the Destination Management Plan, Vital & Viable and Boston 400 work.	Policy / Partnership	Growth and Prosperity	Q4	Growth	Economic Growth	
Attainment of Purple Flag Status	Attainment of purple flag status (or equivalent) in the towns of Spalding, Boston and Skegness.	Partnership	Safer Communities	Q4	Communities	Wellbeing and Community Leadership	
Event delivery	Through an internal events team and external partners, establish and deliver a programme of events across the sub-region that supports economic growth and benefit our communities.	Partnership	Growth and Prosperity	Q4	Communities		

Corporate deliverables 24/25 (1 of 4)

Project title	Purpose	Project type	Strategic Priority	Delivery by date	Directorate	Assistant Director	Tracking
Refresh Partnership Workforce Development Strategy	Refresh the Partnership Workforce Development Strategy.	Policy Review	Efficient and Effective	Q3	Corporate Development	Corporate	
Establish Member Development Group	Establish Partnership-wide Member Development Group to shape member development	Partnership	Efficient and Effective	Q2	Corporate Development	Governance	
Deliver the Lincolnshire Police and Crime Commissioner election	To ensure we undertake the election to timescales and in line with legislative requirements.	Legislative	Efficient and Effective	Q1	Corporate Development	Governance	
Deliver the General Election	To ensure we undertake the election to timescales and in line with legislative requirements.	Legislative	Efficient and Effective	TBD	Corporate Development	Governance	
Council Tax Support Scheme Review	A review is due on the Scheme with a view to considering whether current arrangements remain appropriate.	Policy Review	Safe and Resilient Communities	TBD	Corporate Development		
Consistent approach to room booking	Alignment of meeting room booking arrangements across the Partnership.	ICT Project	Efficient and Effective	Q1	Corporate Development	Corporate	
Launch a Partnership Intranet	Launch a single Partnership Intranet to replace the Council specific intranets in place.	ICT Project	Efficient and Effective	Q1	Corporate Development	Corporate	
Council Tax Support scheme review	Fundamental Review of Schemes.	Policy Review	People	Q3	Corporate Development	Corporate	
Discretionary Rate Relief Policy Review	Review and alignment opportunity.	Policy Review	People	Q3	Corporate Development	Corporate	
Street Naming and Numbering	Alignment of policy across the Partnership.	Policy Review	Efficient and Effective	Q3	Communities	Regulatory	

Corporate deliverables 24/25 (2 of 4)

Project title	Purpose	Project type	Strategic Priority	Delivery by date	Directorate	Assistant Director	Tracking
Microsoft 365 alignment	Understand the cost implications and benefits of moving to an aligned M365 tenancy – including financial and operational efficiencies generated as a result.	ICT Project	Efficient and Effective	Q4	Corporate Development	Corporate	
Adoption of a Partnership Engagement Charter	Adopt an Engagement Charter across the Partnership setting out our commitment to how we will engage with communities.	Policy Review	All	Q1	Corporate Development	Corporate	
Employee Volunteering	Establish an approach across the Partnership that facilitates employee volunteering through time given by the employer.	Policy Review	Efficient and Effective	Q2	Corporate Development	Corporate	
Assets Service Review	Undertake a Service Review of the Assets Team.	Service Review	Efficient and Effective	Q3	Programme Delivery	General Fund Assets	
Environment Act – Waste Collection	Implement the waste collection requirements under the Environment Act across the Partnership.	Legislative	Environment	Q4 25/26	Communities	Neighbourhoods	
Partnership Play & Playing Fields Strategy	Develop a Partnership Play & Playing Fields Strategy <i>(Dependent on the delivery of the Planning and Assets review of play provision during 23/24).</i>	Policy Review	Healthy Lives	Q4	Communities	Leisure and Culture / Neighbourhoods	
SELCP RIPA Policy	Develop a Regulation of Investigatory Powers Act policy for the three councils.	Policy Review	Efficient and Effective	Q3	Communities	Regulatory	
Markets Management Software Alignment	Deliver the alignment of the Markets Management Software across the Partnership.	ICT Project	Efficient and Effective	Q2	Communities	Leisure and Culture	
Street Scene Software Alignment	Deliver alignment of Street Scene software.	ICT Project	Efficient and Effective	Q4	Communities	Neighbourhoods	
Sustainable Warm Grant Database Transition	Transition the database (ACCOLAID to UNIFORM) used for the sustainable warmth grant activity.	ICT Project	Efficient and Effective	Q3	Communities	Regulatory	
Market Policies	Review and implement changes to the market policies for all three councils within the Partnership.	Policy Review	Efficient and Effective	Q2	Communities	Leisure and Culture	

Corporate deliverables 24/25 (3 of 4)



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Project title	Purpose	Project type	Strategic Priority	Delivery by date	Directorate	Assistant Director	Tracking
SELCP Disabled Facilities Grant Policy	Develop a single Disabled Facilities Grant Policy for the three councils within the Partnership.	Policy Review	Efficient and Effective	Q4	Communities	Well-Being and Community Leadership	
SELCP Safeguarding Policy	Develop a single Safeguarding Policy for the three councils within the Partnership.	Policy Review	Efficient and Effective	Q4	Communities	Well-Being and Community Leadership	
Depot Provision across SELCP	To ensure the provision of depots across Boston, South Holland and East Lindsey provides the most efficient and effective/fit for purpose arrangement for waste collection and cleansing/grounds maintenance.	Assets	Efficient and Effective	Q3	Communities	Neighbourhoods	
SELCP Public Conveniences Efficiency Assessment	To ensure the provision of public conveniences in each Council area are served by the most efficient and effective service delivery model.	Assets	Efficient and Effective	Q3	Communities	Neighbourhoods	
CCTV Provision within the SELCP area	To assess the current level of CCTV provision across the three councils including ensuring resilience is supported through a range of mechanisms including the benefits of utilising volunteers.	Service Review	Safe and Resilient Communities	Q4	Communities	Well-Being and Community Leadership	
Neighbourhoods Service Review	Undertake a service review of the Neighbourhoods Division.	Service Review	Efficient and Effective	Q4	Communities	Neighbourhoods	
Fleet Replacement Programme	Development of a Fleet Replacement Programme that includes: - Electric/Renewables; Software for maintenance and Locations for delivery.	Assets and ICT Project	Efficient and Effective	Q4	Communities	Neighbourhoods	
Public Protection Service Review	Undertake a Service Review across Public Protection.	Service Review	Efficient and Effective	Q2	Communities	Regulatory	
Building Control Service Review	Undertake a Service Review across Building Control.	Service Review	Efficient and Effective	Q2	Communities	Regulatory	



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Corporate deliverables 24/25 (4 of 4)

Project title	Purpose	Project type	Strategic Priority	Delivery by date	Directorate	Assistant Director	Tracking
Implementation of Trusted Volunteer Scheme	Implement a Trusted Volunteer Scheme for the Partnership.	People	Efficient and Effective	Q2	Communities	Well-Being and Community Leadership	
Housing and Homelessness Policy and Procedures Review	To ensure the Housing and Homelessness Policy and Procedures remain fit for purpose across the Partnership.	Policy Review	Efficient and Effective	Q4	Communities	Well-Being and Community Leadership	
Planning Enforcement Policy Review	Update Planning Enforcement Policy.	Policy Review	Efficient and Effective	Q3	Growth	Planning and Strategic Infrastructure	

Local deliverables – Boston (1 of 2)

Project title	Purpose	Project type	Delivery by date	Portfolio Holder	Directorate	Assistant Director	Tracking
Deliver BBC Peer Review	Host the Local Government Association for a Peer Review of Boston Borough Council	Partnership	Q2	Leader	Corporate Development	Corporate	
Implementation of enhanced revenues and benefits software	Improvement to Revenues and Benefits software to allow online service access for customers and online completion of key enquiries (pre-cursor to automation opportunities).	ICT Project	Q4	Finance	Corporate Development	Corporate	
Local Authority Housing Fund	Progress housing delivery through the Local Authority Housing Fund and similar interventions..	Asset project	Q3	Planning and Housing	Programme Delivery	Strategic Growth and Development	
PE21/Rosegarth delivery	Support delivery of the PE21/Rosegarth Levelling Up Fund project.	Asset project	Q1	Leader	Programme Delivery	Planning and Strategic Infrastructure	
Leisure Centre delivery	Support the delivery of the leisure centre Towns Fund scheme and lead on building works to completion.	Asset project	Q4	Leader	Programme Delivery	Strategic Projects	
Boston Town Centre Strategy	Deliver the action plan for Boston Town Centre in accordance with the vision and strategic objectives set out in the Boston Town Centre Strategy.	Partnership	2023-2027	Deputy Leader	Communities		
Green Flag Award Central Park	Deliver Green Flag status for Central Park .	Asset Project	Q4 25/26	Deputy Leader	Communities	Neighbourhoods	
New Leisure Operator	Successfully establish and deliver the monitoring programme for the new Leisure operator for Boston Leisure Centre.	Partnership	Q1	Communities (Place)	Communities	Leisure and Culture	
Waste Collection Round Review	Implementation of Waste Collection Round Review.	Service Review	Q2	Environment	Communities	Neighbourhoods	

Local deliverables – Boston (2 of 2)

Project title	Purpose	Project type	Delivery by date	Portfolio Holder	Directorate	Assistant Director	Tracking
Depot and Fleet Review	Review the depot and fleet arrangements including maintenance.	Assets Project	Q4	Environment	Communities	Neighbourhoods	
Town Centre Community Forum	Establish a Town Centre Community Forum.	People	Q1	Deputy Leader	Communities	Well-Being and Community Leadership	
Quadrant	Continued delivery of the Quadrant and support the progression of Q2 / South 6 allocation.	Growth	Q4	Leader	Growth	Planning and Strategic Infrastructure	
Employment land	Explore options for additional employment land, including delivery of Local Development Orders.	Growth	Q4	Leader	Growth	Planning and Strategic Infrastructure	
Review of assets	Explore opportunities for increasing income and efficient use of assets whilst also considering disposal where appropriate. This may include Asset Transfer.	Assets Project	Q3	Finance	Programme Delivery	General Fund Assets	
Review of services and income generation	Explore opportunities for commercialisation and charging, where appropriate, to external parties who are making use of those services.	Commercialisation	Q2	Finance	Cross Directorate	Cross Directorate	
Review of contracts	Review contracts with a view to considering alternative options for delivery that are more efficient and cost effective.	Commercialisation	Q3	Finance	Cross Directorate	Cross Directorate	



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Local deliverables – East Lindsey (1 of 3)

Project title	Purpose	Project type	Delivery by date	Portfolio Holder	Directorate	Assistant Director	Tracking
Deliver ELDC Peer Review	Host the Local Government Association for a Peer Review of East Lindsey District Council.	Partnership	Q2	Leader	Corporate Development	Corporate	
Delivery of Uniform Case Management System	Complete Phase 2 delivery of the system for Planning and Building Control.	ICT Project	Q4	Deputy Leader	Corporate Development	Corporate	
Local Authority Housing Fund	Progressing housing delivery, including homes under the Local Authority Housing Fund.	Asset Project	Q1	Housing, Communities and Aging Better	Programme Delivery	Strategic Growth and Development	
Invest East Lindsey	Oversee and lead on a way forward for Invest East Lindsey.	Partnership	Ongoing	Finance	Programme Delivery	General Fund Assets	
Embassy Theatre, Skegness	Complete the building works for the Embassy Theatre, Skegness.	Asset Project	Ongoing	Coastal Economy	Programme Delivery	Strategic Projects	
Mobihub, Mablethorpe	Progress the land exchange work linked to the Mobi-hub project.	Asset Project	Ongoing	Planning	Programme Delivery	Strategic Projects	
Leisure Centre, Mablethorpe	Complete the Mablethorpe Leisure Centre build.	Asset Project	Q3	Finance	Programme Delivery	Strategic Projects	
Campus for Future Living, Mablethorpe	Complete the build of the Campus for Future Living in Mablethorpe.	Asset Project	Q1	Housing, Communities and Aging Better	Programme Delivery	Strategic Projects	
King George Planning Field, Sutton on Sea	The introduction of new facilities.	Asset Project	Q2	Operational Services	Programme Delivery	Strategic Projects	
	A revised sustainable management arrangement.		Q3			Strategic Projects	



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Local deliverables – East Lindsey (2 of 3)

Project title	Purpose	Project type	Delivery by date	Portfolio Holder	Directorate	Assistant Director	Tracking
Colonnade, Sutton on Sea	Complete the building of the Sutton on Sea Colonnade and associated lease arrangements.	Asset Project	Q2	Operational Services	Programme Delivery	Strategic Projects	
Skegness Foreshore	Progress the Skegness Foreshore Towns Fund Scheme.	Asset Project	Q4	Coastal Economy	Programme Delivery	General Fund Assets	
Public Space Protection Order - Skegness	Deliver a Public Space Protection Order for Skegness subject to a robust evidence base and public consultation including agreement through the democratic processes within the Council.	Legislative	Q4	Deputy Leader	Communities	Well-Being and Community Leadership	
3g Pitch Development	Deliver a 3g Pitch project in the district.	Assets Project	Q4	Deputy Leader	Communities	Leisure and Culture	
Pride in Place Phase two	Further development of the Pride in Place Service (supported through additional capital provision - sand clearance, sweepers, continued bin replacement programme).	People and Assets Project	Q3	Operational Services	Communities	Neighbourhoods	
Strategic Flood Risk Assessment	Evidence for Local Plan Review.	Policy Review	Q1	Planning	Growth	Planning and Strategic Infrastructure	
Local Plan Review	Submission for Examination.	Policy Review	Q3	Planning	Growth	Planning and Strategic Infrastructure	
Wolds Visitor Centre	Feasibility study and partner engagement into the establishment of a Visitor Centre.	Collaboration	Q2	Market Towns and Rural Economy	Growth	Economic Development	
Fairfield Enterprise Centre	Work with Lincolnshire County Council to support investment in relation to Industrial Estates and Business Centres, with a particular focus on Louth as an initial focus.	Collaboration	Q4	Market Towns and Rural Economy	Growth	Economic Development	

Local deliverables – East Lindsey (3 of 3)

Project title	Purpose	Project type	Delivery by date	Portfolio Holder	Directorate	Assistant Director	Tracking
Theddlethorpe NWS	Engage with partners and support the Community Partnership approach and assist with the Community Investment Fund.	Partnership	Q4	Leader	Growth	Planning and Strategic Infrastructure	
Flood risk	Continue to work with partners on approaches to flood risk issues.	Partnership	Q4	Planning	Growth	Planning and Strategic Infrastructure	
Caravan scrutiny	Implement the action plan in response to scrutiny review.	Policy Review	Q4	Planning	Growth	Planning and Strategic Infrastructure	
Skegness Gateway	Take the scheme forward to delivery.	Partnership	Q4	Planning	Growth	Planning and Strategic Infrastructure	
Vital and Viable	Continue to deliver the actions from the Vital and Viable scheme; and support implementation of associated improvements.	Partnership / Policy	Q4	Market Towns and Rural Economy	Growth	Economic Development	

Officers are undertaking further activity to identify initiatives that deliver against these headings:

- Market Towns and rural areas
- Driving and supporting Economic Growth
- Supporting the delivery of affordable housing
- Supporting the vulnerable
- Supporting healthy living
- Decarbonisation and continued investment in green initiatives
- Invest to save initiatives



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Local deliverables – South Holland (1 of 3)

Project title	Purpose	Project type	Delivery by date	Portfolio Holder	Directorate	Assistant Director	Tracking
SHDC Peer Challenge follow up	A follow up by the Local Government Association to the 2023 SHDC Peer Challenge.	Review	Q1	Leader	Corporate Development	Corporate	
HRA Transformation Programme to be agreed	To ensure regulatory compliance in light of new legislation.	Service Review	Q1	Deputy Leader (Cabinet)	Corporate Development	Housing	
Implement new Governance arrangements for HRA	To ensure effective governance for the HRA, including effective performance management framework.	Service Review	Q4	Deputy Leader (Cabinet)	Corporate Development	Housing	
Review interconnected services for HRA commissioned services	To ensure value for money where the HRA commissions or provides third party services.	Service Review	Q4	Deputy Leader (Cabinet)	Corporate Development	Housing	
Maximising use of Priory Road offices	Review space usage at Priory Road Offices, including the rental of unused areas.	Asset Project	Q3	Assets and Strategic Planning	Programme Delivery	General Fund Assets	
Review of Asset Register	Review of Asset Register to identify surplus sites for sale or income generation.	Asset Project	Q3	Assets and Strategic Planning	Programme Delivery	General Fund Assets	
Housing Development opportunities	To progress activity to secure housing investment and delivery opportunities for the HRA and Welland Homes.	Asset Project	Q4	Deputy Leader (Cabinet)	Programme Delivery	Strategic Growth and Development	
Health and Wellbeing Hub, Spalding	Support and progress the Levelling Up funded Health and Wellbeing Hub.	Asset Project	2025	Deputy Leader (Council)	Programme Delivery	Strategic Growth and Development	
Land Charges HMLR Migration	To migrate the local land charges register to HM Land Registry.	Service Review	Q4	Public Protection	Communities	Regulatory	

Local deliverables – South Holland (2 of 3)

Project title	Purpose	Project type	Delivery by date	Portfolio Holder	Directorate	Assistant Director	Tracking
Food Enterprise Zone	Progress the delivery and marketing of the South Lincolnshire FEZ to bring forward the development of the site.	Asset Project	Q4	Leader	Programme Delivery	Strategic Growth and Development	
	Develop power and infrastructure strategy for phase 2, that meets the needs of the agri-food sector.		Q4		Growth		
Welland Homes Review	Review of Welland Homes future options.	Service Review / Asset Project	Q1	Deputy Leader (Cabinet)	Programme Delivery	Strategic Growth and Development	
Waste Collection Transformation	To deliver a transformed waste collection service that meets legislative requirements and is optimum efficiency.	Service Review / Partnerships	Q4 25/26	Environmental Services	Communities	Neighbourhoods	
Carbon Reduction	Conduct a carbon footprint analysis exercise, establish an agreed carbon reduction target and subject to this develop a Carbon Reduction Plan.	Policy Review	Q4	Leader	Communities	Regulatory	
Environment Policy	To seek approval for an Environment Policy.	Policy Review	Q4	Leader	Communities	Regulatory	
Dog Control Public Space Protection Order	Consult on and subject to the outcome deliver a Dog Control Public Space Protection Order.	Policy Review	Q2	Public Protection	Communities	Regulatory	
Animal Welfare Policy	Develop an Animal Welfare Licensing Policy for the Council.	Policy Review	Q4	Public Protection	Communities	Regulatory	
Street Drinking Public Space Protection Order	Review of Public Space Protection Order for Street Drinking in Spalding.	Policy Review	Q4	Leader	Communities	Well-Being and Community Leadership	
Replacement of back-office planning, land charges and building control system	Procure and develop an implementation plan for a new system due to existing system retirement.	ICT Project	Q3	Assets and Strategic Planning	Growth	Planning and Strategic Infrastructure	

Local deliverables – South Holland (3 of 3)

Project title	Purpose	Project type	Delivery by date	Portfolio Holder	Directorate	Assistant Director	Tracking
Chequers Yard, Holbeach	Progress delivery of Chequers Yard, Holbeach, including proposals for a health hub for the town.	Partnership	Q3	Leader	Growth	Strategic Growth and Development	
Gateway employment land scheme, Spalding	Support scheme delivery.	Partnership	Over a number of years	Leader	Growth	Strategic Growth and Development	
Spalding Western Relief Road	Working with Lincolnshire County Council, pursue funding for the delivery of section 1 of Spalding Western Relief Road and to work with landowners to bring forward existing consents.	Partnership	Q4	Leader	Growth	Strategic Growth and Development	
Spalding & Holbeach Town Centre Improvement Plan	To deliver the projects within the Spalding and Holbeach Town Centre Improvement Plan; and transition Spalding into the longer-term plan for towns vision.	Partnership	Q3	Leader	Growth	Strategic Growth and Development	
Business Improvement Board	To support the newly formed Spalding Business Board in progressing a Business Improvement District for the town.	Partnership	Q3	Leader	Growth	Strategic Growth and Development	
Review approach to derelict buildings in Spalding Town Centre	Review approach to derelict buildings to identify regeneration opportunities.	Review	Q4	Leader	Programme Delivery	General Fund Assets	
Review of assets	Explore opportunities for increasing income and efficient use of assets whilst also considering disposal where appropriate. This may include Asset Transfer.	Assets Project	Q3	Finance	Programme Delivery	General Fund Assets	
Review of services and income generation	Explore opportunities for commercialisation and charging, where appropriate, to external parties who are making use of those services.	Commercialisation	Q2	Finance	Cross Directorate	Cross Directorate	
Review of contracts	Review contracts with a view to considering alternative options for delivery that are more efficient and cost effective.	Commercialisation	Q3	Finance	Cross Directorate	Cross Directorate	